

Capital Investment Plan and Five Year Capital Budget

The Municipality is required, under the Gas Tax agreement, to prepare and file a five-year capital investment plan on an annual basis. Council has delegated the authority to prepare the capital investment plan to the Capital Investment Plan Committee. Once prepared the Committee then makes a recommendation to Council.

Attached is the Capital Investment Plan and Five Year Capital Budget covering the fiscal years 2020/21 to 2024/25 that was approved at the June 3 2020 Council meeting.

This report includes the following:

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Municipality of Cumberland
Five Year Capital Investment Plan
2020/21 to 2024/25

Project	Score	Estimated Cost	Year 1	Year 2	Year 3	Year 4	Year 5	Greater Than 5 Years
Springhill Community Main Street Reconstruction (pre-design)	6.69	40,000	40,000					
Cape d'Or Master Plan (implementation)	6.44	1,500,000	150,000	300,000	300,000	300,000	300,000	150,000
Bunker gear replacement	6.26	80,000	80,000					
Cumberland-Colchester Rural Broadband	6.21	3,210,000	802,500	802,500	802,500	802,500		
Mechanic Street Park Springhill	6.20	321,000	321,000					
Springhill Geothermal Business Park Detailed Design	6.10	211,000	211,000					
Pugwash Multipurpose Centre (final design)	6.09	20,000	20,000					
Pugwash Harbour Centre (pre-design) maybe \$60,000 in year1 yacht group applying to ACOA	6.05	100,000		50,000	50,000			
Replace Windows at Springhill Service Centre	6.03	269,150	269,150					
Athol Road Water Line Replacement and Extension	6.00	1,260,000		1,260,000				
SSC 3rd Floor Renovations	5.96	514,088	514,088					
Dr Carson & Marion Murray Community Centre Ball Field #2 Revit	5.94	18,745	18,745					
Springhill Storm Sewer Replacement	5.92	370,000	370,000					
Aboiteau Boardwalk Replacement, Parrsboro	5.84	15,000	15,000					
Water Utility Lead Service	5.79	75,000		75,000				
Springhill Junction Rd (pre-design)	5.75	30,000		30,000				
Springhill Waste Water Treatment-Surge/Grit Chamber	5.71	150,000	150,000					
Large Scale Solar Investigation (pre-design)	5.67	50,000			50,000			
Springhill Multisport Complex (final design)	5.66	310,000		103,333	103,333	103,333		
Springhill Community Centre Solar Installation	5.60	795,000	795,000					
New Stand-Alone Power Pack, Jaws, Cutters, Spreaders and Ram	5.56	50,000		50,000				
Communication Equipment	5.50	32,000	32,000					

Municipality of Cumberland
Five Year Capital Investment Plan
2020/21 to 2024/25

Project	Score	Estimated Cost	Year 1	Year 2	Year 3	Year 4	Year 5	Greater Than 5 Years
Whitehall Road Culverts Replacement, Parrsboro	5.48	80,000	80,000					
Pugwash Waterfront Development (final design)	5.41	15,000		15,000				
Parrsboro Reclamation Project	5.40	5,000		5,000				
Wallace WWTP Upgrades (final design)	5.36	300,000	50,000	250,000				
Replace Springhill Water/Wastewater Service Vehicle	5.34	40,000	40,000					
Springhill Water Utility-Raw Water Flow Meter and Stream Flow Measurement Gauge (final design)	5.34	50,000	50,000					
Amherst Marsh Lift Station (pre-design)	5.32	250,000			250,000			
Springhill Coal Mine Brook Box Culvert	5.26	625,000	25,000			600,000		
Municipal Office Downstairs Renovations	5.18	50,000		50,000				
Parrsboro Storm Sewer Separation	5.17	2,513,000					2,513,000	
Springhill Service Centre Elevator Upgrade	5.08	125,000	125,000					
Springhill Streets Surfacing	4.84	1,580,000		320,000	320,000	320,000	320,000	300,000
SCBA Replacement	4.84	60,000	60,000					
Parrsboro Streets Surfacing	4.84	1,000,000		200,000	200,000	200,000	200,000	200,000
Blair Lake Walking Trail	4.82	5,000		5,000				
Replace Springhill and Parrsboro PW Back Hoe (final design)	4.76	340,000		170,000		170,000		
Parrsboro Aboiteau Walking Trail (pre-design)	4.70	5,000		5,000				
Springhill Public Works Garage Fuel Pump Replacement	4.68	21,000	21,000					
Springhill Box Culvert Replacement - Main Street at North Street	4.64	460,000	25,000		435,000			
Springhill Public Works Garage Geothermal Heat	4.60	35,000	10,000	25,000				
Parrsboro Waterline Replacement	4.48	285,000		285,000				
Fenwick Area Domestic Water Supply (pre-design)	4.45	25,000						25,000

Municipality of Cumberland
Five Year Capital Investment Plan
2020/21 to 2024/25

Project	Score	Estimated Cost	Year 1	Year 2	Year 3	Year 4	Year 5	Greater Than 5 Years
E.D. Fullerton Parking Lot-Resurfacing /Lighting (pre-design)	4.44	90,000					90,000	
Whitehall Road Guardrail Replacement, Parrsboro	4.30	15,000	15,000					
Pugwash Fire Department 1500 Gal. 840 gallons per minute tanker	4.24	350,000						350,000
Advocate Fire Department Used Tanker	4.22	175,000						175,000
River Hebert Domestic Water Supply (pre-design)	4.20	150,000						150,000
Springhill Salt Storage	4.18	15,000	15,000					
Dr.Carson & Marion Murray Community Centre Maintenance Garage	4.08	50,000		50,000				
Parrsboro Mini Excavator	3.94	106,000		106,000				
NS Border Green Strip	3.90	70,000		35,000	35,000			
Replace Parrsboro Landscape Service Vehicle	3.84	35,000		35,000				
Parrsboro Fire Hall Renovations	3.78	175,000					175,000	
Parrsboro Service Building Purchase and Reno's	not ranked	400,000	200,000					200,000
Canada Nature Fund-land purchase	not ranked	734,160	77,280	103,040	154,560	399,280		
		19,655,143	4,581,763	4,329,873	2,700,393	2,895,113	3,598,000	1,550,000

Year 1 2020/21

Project	Estimated Cost	Municipal						Other			Provincial			Federal		
		General Revenue	General Reserves	Springhill Reserves	Area Rate Reserves	Water ops Budget	General Long Term Debt	Insurance	Grants	Other In-kind	Letter of Intent	Emergency Service Provider Grant	Other	Gas Tax	ACOA	Other
Springhill Community Main Street Reconstruction (pre-design)	40,000		-		-		-	-	-	-	-	-	40,000	-	-	
Bunker gear replacement	80,000	37,200	-		-		-	-	-	-	-	42,800	-	-	-	
Cumberland-Colchester Rural Broadband	802,500		-		-		-	-	-	-	-	-	802,500	-	-	
Mechanic Street Park Springhill	321,000		-		-		54,000	6,000	7,000	-	-	50,000	204,000	-	-	
Springhill Geothermal Business Park Detailed Design	211,000		-		-		-	-	-	-	-	-	211,000	-	-	
Pugwash Multipurpose Centre (final design)	20,000		-		-		-	-	-	-	-	-	10,000	10,000	-	
Replace Windows at Springhill Service Centre	269,150		-		-		-	-	-	-	269,150	-	-	-	-	
SSC 3rd Floor Renovations	514,088		189,000	115,000	39,460		-	-	-	-	170,628	-	-	-	-	
Springhill Storm Sewer Replacement	370,000		-		-		-	-	-	-	133,000	-	237,000	-	-	
Aboiteau Boardwalk Replacement, Parrsboro	15,000		-		-		-	-	-	-	-	-	15,000	-	-	
Springhill Waste Water Treatment-Surge/Grit Chamber	150,000		-		-		-	-	-	-	150,000	-	-	-	-	
Springhill Community Centre Solar Installation	795,000		-		-		-	-	-	-	-	-	795,000	-	-	
Communication Equipment	32,000	14,900	-		-		-	-	-	-	-	17,100	-	-	-	
Whitehall Road Culverts Replacement, Parrsboro	80,000		-		-		-	-	-	-	-	-	80,000	-	-	
Wallace WWTP Upgrades (final design)	50,000		-		-		-	-	-	-	-	-	50,000	-	-	
Replace Springhill Water/Wastewater Service Vehicle	40,000		-		20,000	20,000	-	-	-	-	-	-	-	-	-	
Springhill Water Utility-Raw Water Flow Meter and Stream Flow Measurement Gauge (final design)	50,000		-		-		-	-	-	-	-	-	50,000	-	-	
Springhill Coal Mine Brook Box Culvert	25,000		-		-		-	-	-	-	-	-	25,000	-	-	
Springhill Service Centre Elevator Upgrade	125,000		-		125,000		-	-	-	-	-	-	-	-	-	
SCBA Replacement	60,000	27,900	-		-		-	-	-	-	-	32,100	-	-	-	
Springhill Public Works Garage Fuel Pump Replacement	21,000		-		-		-	-	-	-	21,000	-	-	-	-	
Springhill Box Culvert Replacement - Main Street at North Street	25,000		-		-		-	-	-	-	-	-	25,000	-	-	
Springhill Public Works Garage Geothermal Heat	10,000		-		-		-	-	-	-	10,000	-	-	-	-	
Whitehall Road Guardrail Replacement, Parrsboro	15,000		-		-		-	-	-	-	-	-	15,000	-	-	
Springhill Salt Storage	15,000		-		15,000		-	-	-	-	-	-	-	-	-	
Parrsboro Service Building Purchase and Reno's	200,000		-		-		200,000									
Canada Nature Fund-land purchase	77,280		-		-										77,280	
Cape d'Or Master Plan (implementation)	150,000		-		-		-	-	-	-	-	50,000	50,000	50,000	-	
Dr Carson & Marion Murray Community Centre Ball Field #2 Revit	18,745		-		-		-	-	-	-	-	-	18,745			
	4,581,763	80,000	189,000	115,000	199,460	20,000	200,000	54,000	6,000	7,000	753,778	92,000	100,000	2,628,245	60,000	77,280

Year 2 2021/22

Project	Estimated Cost	Municipal						Provincial				Federal			
		General Revenue	General Reserves	Area Rate Reserves	Water ops Budget	Water Depreciation	General Long Term Debt	Letter of Intent	New Infrastructure Program	Emergency Service Provider Grant	Other	Gas Tax	New Infrastructure Program	ACOA	Other
Cape d'Or Master Plan (implementation)	300,000	0	0	0	0	0	0	0	0	0	100,000	100,000	0	100,000	0
Cumberland-Colchester Rural Broadband	802,500	0	0	0	0	0	0	0	0	0	0	802,500	0	0	0
Pugwash Harbour Centre (pre-design) maybe \$60,000 in year1 yacht group applying to ACOA	50,000		50,000	0	0	0	0	0	0	0	0	0	0	0	0
Athol Road Water Line Replacement and Extension	1,260,000	0	0	0	0	315,000	0	0	315,000	0	0	0	630,000	0	0
Springhill Junction Rd (pre-design)	30,000	0	0	0	0	0	0	0	0	0	0	30,000	0	0	0
Springhill Multisport Complex (final design)	103,333	0	0	0	0	0	0	0	0	0	0	103,333	0	0	0
New Stand-Alone Power Pack, Jaws, Cutters, Spreaders and Ram	50,000	30,000		0	0	0	0	0	0	20,000	0	0	0	0	0
Pugwash Waterfront Development (final design)	15,000	15,000	0	0	0	0	0	0	0	0	0	0	0	0	0
Wallace WWTP Upgrades (final design)	250,000	0	0	0	0	0	0	0	0	0	0	250,000	0	0	0
Municipal Office Downstairs Renovations	50,000		50,000	0	0	0	0	0	0	0	0	0	0	0	0
Springhill Streets Surfacing	320,000	0	0	0	0	0	0	0	0	0	0	320,000	0	0	0
Parrsboro Streets Surfacing	200,000	0	0	0	0	0	0	0	0	0	0	200,000	0	0	0
Blair Lake Walking Trail	5,000	5,000	0	0	0	0	0	0	0	0	0	0	0	0	0
Replace Springhill and Parrsboro PW Back Hoe (final design)	170,000	0	0	170,000	0	0	0	0	0	0	0	0	0	0	0
Parrsboro Aboiteau Walking Trail (pre-design)	5,000	5,000	0	0	0	0	0	0	0	0	0	0	0	0	0
Springhill Public Works Garage Geothermal Heat	25,000	0	0	0	0	0	0	25,000	0	0	0	0	0	0	0
Dr.Carson & Marion Murray Community Centre Maintenance Garage	50,000	50,000	0		0	0	0	0	0	0	0	0	0	0	0
Parrsboro Mini Excavator	106,000	0			0	0	106,000	0	0	0	0	0	0	0	0
NS Border Green Strip	35,000	0	0	0	0	0	0	0	0	0	0	35,000	0	0	0
Replace Parrsboro Landscape Service Vehicle	35,000	0			0	0	35,000	0	0	0	0	0	0	0	0
Canada Nature Fund-land purchase	103,040														103,040
Water Utility Lead Service	75,000				75,000										
Parrsboro Reclamation Project	5,000											5,000			
Parrsboro Waterline Replacement	285,000											285,000			
	4,329,873	105,000	100,000	170,000	75,000	315,000	141,000	25,000	315,000	20,000	100,000	2,130,833	630,000	100,000	103,040

Year 3 2022/23

Project	Estimated Cost	Municipal		Federal		
		General Revenue	Other	Gas Tax	ACOA	Other
Cape d'Or Master Plan (implementation)	300,000		100,000	100,000	100,000	
Cumberland-Colchester Rural Broadband	802,500			802,500		
Pugwash Harbour Centre (pre-design) maybe \$60,000 in year1 yacht group applying to ACOA	50,000	50,000				
Large Scale Solar Investigation (pre-design)	50,000			50,000		
Springhill Multisport Complex (final design)	103,333			103,333		
Amherst Marsh Lift Station (pre-design)	250,000			250,000		
Springhill Streets Surfacing	320,000			320,000		
Parrsboro Streets Surfacing	200,000			200,000		
Springhill Box Culvert Replacement - Main Street at North Street	435,000			435,000		
NS Border Green Strip	35,000			35,000		
Canada Nature Fund-land purchase	154,560					154,560
	2,700,393	50,000	100,000	2,295,833	100,000	154,560

Year 4 2023/24

Project	Municipal		Provincial	Federal		
	Estimated Cost	General Long Term Debt	Other	Gas Tax	ACOA	Other
Cape d'Or Master Plan (implementation)	300,000		100,000	100,000	100,000	
Cumberland-Colchester Rural Broadband	802,500			802,500		
Springhill Multisport Complex (final design)	103,333			103,333		
Springhill Coal Mine Brook Box Culvert	600,000			600,000		
Springhill Streets Surfacing	320,000			320,000		
Parrsboro Streets Surfacing	200,000			200,000		
Replace Springhill and Parrsboro PW Back Hoe (final design)	170,000	170,000				
Canada Nature Fund-land purchase	399,280					399,280
	2,895,113	170,000	100,000	2,125,833	100,000	399,280

Year 5 2024/25

Project	Estimated Cost	Municipal		Provincial		Federal		
		General Revenue	General Long Term Debt	New Infrastructure Program	Other	Gas Tax	New Infrastructure Program	ACOA
Cape d'Or Master Plan (implementation)	300,000				100,000	100,000		100,000
Parrsboro Storm Sewer Separation	2,513,000		628,250	628,250			1,256,500	
Springhill Streets Surfacing	320,000					320,000		
Parrsboro Streets Surfacing	200,000					200,000		
E.D. Fullerton Parking Lot-Resurfacing /Lighting (pre-design)	90,000	90,000						
Parrsboro Fire Hall Renovations	175,000		175,000					
	3,598,000	90,000	803,250	628,250	100,000	620,000	1,256,500	100,000

Five Year Funding Summary

Year	Estimated Cost	Municipal							Other			Provincial				Federal			
		General Revenue	General Reserves	Springhill Reserves	Area Rate Reserves	Water ops Budget	Water Depreciation	General Long Term Debt	Insurance	Grants	Other	Letter of Intent	New Infrastructure Program	Emergency Service Provider Grant	Other	Gas Tax	New Infrastructure Program	ACOA	Other
Year 1	4,581,763	80,000	189,000	115,000	199,460	20,000	-	200,000	54,000	6,000	7,000	753,778	-	92,000	100,000	2,628,245	-	60,000	77,280
Year 2	4,329,873	105,000	100,000	-	170,000	75,000	315,000	141,000	-	-	-	25,000	315,000	20,000	100,000	2,130,833	630,000	100,000	103,040
Year 3	2,700,393	50,000	-	-	-	-	-	-	-	-	-	-	-	-	100,000	2,295,833	-	100,000	154,560
Year 4	2,895,113	-	-	-	-	-	-	170,000	-	-	-	-	-	-	100,000	2,125,833	-	100,000	399,280
Year 5	3,598,000	90,000	-	-	-	-	-	803,250	-	-	-	-	628,250	-	100,000	620,000	1,256,500	100,000	-
	18,105,142	325,000	289,000	115,000	369,460	95,000	315,000	1,314,250	54,000	6,000	7,000	778,778	943,250	112,000	500,000	9,800,744	1,886,500	460,000	734,160

Year	Estimated Cost	Municipal	Other	Provincial	Federal
Year 1	4,581,763	803,460	67,000	945,778	2,765,525
Year 2	4,329,873	906,000	-	460,000	2,963,873
Year 3	2,700,393	50,000	-	100,000	2,550,393
Year 4	2,895,113	170,000	-	100,000	2,625,113
Year 5	3,598,000	893,250	-	728,250	1,976,500
	18,105,142	2,822,710	67,000	2,334,028	12,881,404

% Funding by Source	16%	0.4%	13%	71%
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